



# EXHIBIT C

DECEMBER 2024



FUTURE  READY



## United Airlines New Lobby Ceremony



On Thursday, August 29, 2024, United Airlines hosted a ribbon-cutting ceremony at MIA to introduce its new lobby location on the second level of the South Terminal near Door 24. The new lobby includes 10 new ticket counters, 13 self-serve kiosks, updated signage, and new wayfinding.

## Workshop at the Miami-Dade Aviation Department (MDAD)

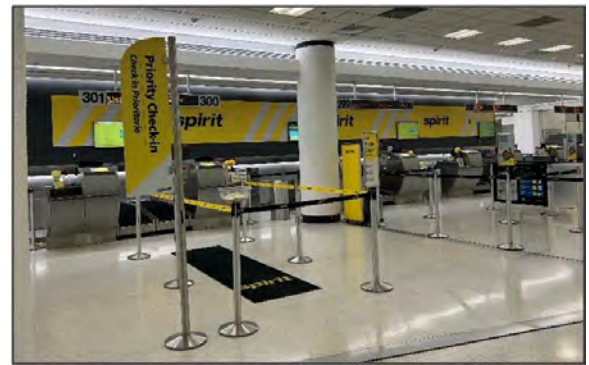


On September 20, 2024, the Miami-Dade Aviation Department (MDAD) Minority Affairs Division in collaboration with the County's Office of Small Business Development hosted the annual **How to Do Business with MDAD** workshop to inform the business community on how to better position themselves to do business at MIA and General Aviation Airports. Attendees received information on topics, which included (i) how to become Small Business Enterprise (SBE) and/or Disadvantage Business Enterprise (DBE) certified, (ii) the Six (6) Month Forecast for Capital Construction and Service projects, (iii) future Request for Proposals for MIA Concession Stores, and (iv) Registering as a County Vendor.





## Spirit Airlines – Central Terminal Ticket Counters



On October 17, 2024, Miami-Dade County Mayor Daniella Levine Cava and MIA officials hosted a ribbon-cutting ceremony for the first phase of MIA's new Central Terminal check-in area. The first of three ticket counter pods in the new airline check-in area, which includes the latest in self-service bag drop technology, is part of a \$38 million renovation to the Central Terminal between Concourses F and G.



## MIA 5K Runway 2024



On October 19, 2024, the 4th Annual MIA Runway 5K took place with over 2,400 participants and spectators experiencing a unique lifetime opportunity to walk and/or run on Runway 8L-26R at MIA. The event location was as unique as the 5K course, beginning at the 25,000-square-foot American Airlines Maintenance hangar right on the edge of the runway. The event also raised a staggering \$35,000.00 for the Making Strides Against Breast Cancer campaign. County commissioners Kevin M. Cabrera and Marleine Bastien, Miami-Dade Chief Operating Officer, Jimmy Morales, and MIA Director and CEO Ralph Cutié were on hand to welcome the runners.

## Perimeter Intrusion Detection System (PIDS)



On October 22, 2024, Miami-Dade County Mayor Daniella Levine Cava joined MIA and Transportation Security Administration (TSA) officials for a live airfield demonstration of MIA's new perimeter intrusion detection system (PIDS), a cutting-edge security technology that identifies and responds to potential airport perimeter breaches in real-time.





## New Digital Directories – MIA's Cargo Facilities



In July 2024, new digital directories went live at the cargo facilities located in MIA's westside cargo area. Buildings are now equipped with a functional system that provide real-time data through a network of digital monitors (e.g., building tenant directories, cargo-flight information, and other on-demand desired branded messages). Data management is a much simpler keystroke function from a centralized remote point as opposed to posting printed material. These new directories save time and money and MDAD is now able to readily respond to tenant requests. The screens are branded with the MIA/Miami-Dade County logo and include the contact information for MDAD staff.

## MIA Hotel Guest Room Renovations



This renovation project, which was completed on August 30, 2024, involved a comprehensive renovation of MIA's hotel guest rooms, excluding the bathrooms. Key improvements included new paint for all rooms and hallways, carpet replacement and baseboard refurbishment. Modern, functional furniture was installed including new platform beds, nightstands, floor lamps and nightstands, desks with chairs, coffee makers/pods, and wardrobes. Additionally, all televisions (TVs) were replaced with 55-inch TVs.



## MIA Flamingo Garage Extension (Park 6)



Construction of Park 6 (a seven-level parking structure at MIA) which began on January 4, 2024, continues to progress. This parking garage will include 2,240 parking spaces, two vehicular/pedestrian connections per level to the Flamingo Garage, electrical communication rooms, passenger elevators, 34 oversized vehicle ADA parking spaces and 50 electric vehicle charging stations, including the infrastructure for future additional stations. The target substantial completion date is January 2026.

- Picture No. 1: Image of asphalt pavement in the Bus Lane that is scheduled to reopen November 1, 2024.
- Picture No. 2: Picture of overall project showing the construction work in progress that is approximately 30 percent complete.



## MIA Concourse F Improvements

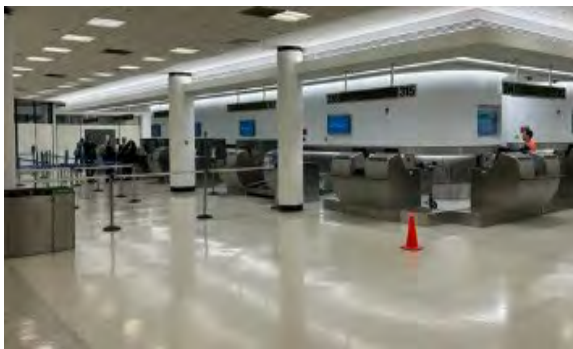


These improvements consist of repairs and upgrades to Concourse F at MIA. The scope of work includes the relocation of the Concourse F Transportation Security Administration (TSA) checkpoint to the 2nd floor of the Terminal from the 3<sup>rd</sup> floor.

The demolition work began on August 12, 2024, and construction is approximately 30 percent complete. The project is anticipated to be finalized by November 2025.

- Pictures No.1 and 2 show the ongoing demolition progress being made on the first floor (ramp level).

## Central Terminal - New Ticket Counters



These remodeled ticket counters are located on the second level of Concourse G at MIA. This project began in January 2024 and was completed in September 2024. Thirty-six (36) new, more extensive ticket counters were renovated, providing a more comfortable workspace for airline ticket agents and a brighter, more luxurious ambiance for our travelers and guests. Self-tagged bag drop equipment at the ticket counters allow airlines to operate more efficiently, and the counters can accommodate more people, facilitating a seamless and timely system for MIA passengers.





## Canopy Installation at MIA's Transportation Technology Network (TTN) Lot



This project installed a canopy at MIA's Transportation/Technology Network (TTN) Lot, which is located on NW 20th Street, between McLaughlin Drive and West Service Road. The canopy will provide a shaded area for TTN Lot Operators. This task was completed on September 20, 2024.

## Landscaping Refurbishment at MIA Park 8



This project rehabilitated the landscaping at and around Park 8, which is an employee parking garage located adjacent to Building 3030 on West Service Road between NW 22 Street and North Service Road. This task was completed on October 8, 2024.



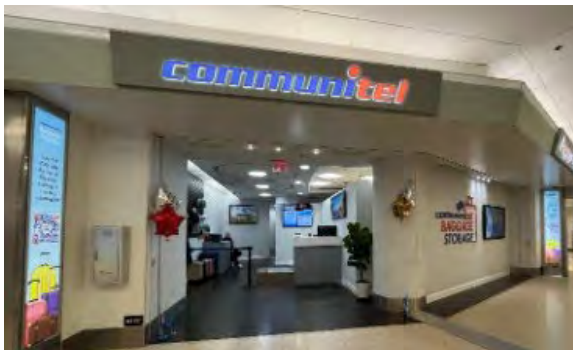


## Manatee Clean Up



The project consisted of manatee cleanup at MIA's Manatee Gate 9C and Canal 9B. Manatee Gate 9C is located on McLaughlin Drive between NW 20th Street and North Service Road and Canal 9B runs parallel to SR112/NW 42nd Avenue. This task was completed on October 8, 2024.

## Concession Store Opening



September 24, 2024 - Communitel Baggage Store, Location: Terminal H, Pre-Security, Door 19.



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